Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

June 20, 2025

Company name: LINTEC Corporation
Representative: Makoto Hattori, Representative Director, President (Code number 7966, Prime Market, Tokyo Stock Exchange)
For inquiries: Yoichi Shibano, Director, Managing Executive Officer, Executive General Manager, Administration Div. (Phone: +81-3-5248-7713)

Matters Concerning Controlling Shareholder, etc.

1. Trade name, etc. of parent company, controlling shareholder (excluding parent company) or other affiliated company

(As of March 31, 2025)

Name	Attribute	Ratio of voting rights held (%)			Financial instruments exchange, etc. on which the issued shares, etc. are listed
		Voting rights directly held	Voting rights subject to aggregation	Total	
Nippon Paper Industries Co., Ltd.	Other affiliated company	30.5	0.8	31.4	Prime market, Tokyo Stock Exchange, Inc.

2. Position of the listed company in the corporate group of the parent company, etc. and other relationships between the listed company and the parent company, etc.

LINTEC Corporation (the "Company") is an equity-method affiliate of Nippon Paper Industries Co., Ltd. and conducts commercial transactions with that company.

Further, the Company has elected Mr. Takanori Sano, Deputy General Manager of the Corporate Planning Division of Nippon Paper Industries Co., Ltd. as an Outside Director of the Company. However, the Company has no personal, capital, trading, or other conflict of interests with him.

Neither the Company nor its group companies are subject to constraints on its business activities by or have received financial or similar assistance from its parent company, Nippon Paper Industries Co., Ltd., or others, and the election of the Outside Director mentioned above was at the request of the Company. For these reasons, the Company recognizes that its independence of management has been ensured.

(Concurrent status of directors)

Title	Name	Title at the parent company, etc.	Reasons for appointment
Director	Takanori Sano	Nippon Paper Industries Co., Ltd. Deputy General Manager of the Corporate Planning Division and General Manager of the Corporate Planning Department	Based on the knowledge and experience gained through engagement in business in administrative and sale divisions of Nippon Paper Industries Co., Ltd. for many years, he is capable of fulfilling the duty of strengthening the supervisory functions of the Company's Board of Directors, and is a suitable appointment for Outside Director.

3. Matters concerning transactions with controlling shareholder, etc.

(April 1, 2024 through March 31, 2025)

Name	Location	Capital (Millions of yen)	Details of business	Relationship with related parties	Details of transactions	Transaction amounts (Millions of yen)	Item	Year-end balance (Millions of yen)
Nippon Paper Industries Co., Ltd.	Chiyoda ku, Tokyo	104,873	Manufactures, converts and sells paper related products	Sales of finished goods and merchandise and Purchase of raw materials, etc.	Sales of fine & speciality paper products, converted products and adhesive related products	60	Accounts receivable - trade	21
					Purchase of raw materials, etc.	1,721	Notes and accounts payable - trade	681
							Other current liabilities	2

(Notes)

1. "Sales of finished goods and merchandise" is determined on an arm's length basis by taking market prices into account.
2. "Purchase of raw materials, etc." is determined upon negotiations held each fiscal year by taking market trends and prices into account.